

ROUTING AND RECORD SHEET

SUBJECT: (Optional)

The DCI's Coordination Mechanisms

FROM:

EXTENSION

NO.

7C31, Hqs.

DATE

14 January 1974

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

RECEIVED

FORWARDED

1.

[Redacted]

[Handwritten signature]

1. Attached is my proposal for a "one-man" project to illustrate the variety of procedures available to the DCI to improve his overall coordination of the entire U.S. Intelligence Community.

2.

Gen. Graham

2. I propose to use simple "network models" to prepare "pictures" of the actual workings of the DCI's various "coordination tools," to illustrate what is actually occurring as a result of the simultaneous activities of the IC Staff, the NIOs, the USIB, the NSCIC, the IRAC, and the R&D Council. The models, with brief related text, will be PERT-type charts and graphics, suitable for briefings, organizational recommendations, or as the basis for later development of a proposed "Intelligence Community System."

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3. I have included a list of proposed initial models for your review. Completed models can be grouped to illustrate all aspects of the DCI's functional areas of interest, e.g., resources allocation, national requirements, crisis coordination, presidential objectives, estimating and planning process, etc. I propose to have several sets completed in a few months, allowing time for needed informal research.

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4. I should be able to "monitor" the various policy and coordination elements of the community on an informal basis. To do this effectively, I need to "work out of" the senior official's office. The attached draft memo, when "sent" to me, should provide this authority.

14.

15.